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TENDER NUMBER: TNPA/2023/10/0004/44109/RFP

PROVISION OF A SERVICE PROVIDER FOR THE REFURBISHMENT OF THE LATIMER'S LANDING JETTY AT THE PORT OF EAST LONDON FOR A PERIOD OF TWENTY-FOUR(24) MONTHS.

VENUE: EMD BUILDING, CORNER DR. ZAHN & NUFFIELD ROAD, WEST BANK, EAST LONDON ON THE 27 FEBRUARY 2024, AT 11H00AM [11 O'CLOCK IN THE MORNING]

TIME: 11H00

PRESENTED BY: LUNDI LANDU

AGENDA ITEM

No.	Agenda Item	Presenters
1	Welcome / Opening of meeting	Lundi Landu
2	Safety Briefing / Evacuation Procedure/Rules of Engagement	Cebolenkosi Mzotho
4	Introductions	Lundi Landu
5	Background and Scope of work	Cebolenkosi Mzotho/Masupha Letsie
6	Evaluation methodology	Pre-Qual/Technical/SD/SHER
7.	T2.1 Tender Data	Lundi Landu
7.1	Part T2: Returnable Documents	Lundi Landu
8.	Part C1: Agreement and Contract Data	Lundi Landu
8.1	C1.1: Offer Portion of Form of Offer & Acceptance	Lundi Landu
8.2	C1.2: Contract Data Part 2: Data By the Contractor	Lundi Landu
8.3	C2.1: Pricing Instructions: Option B	Cebolenkosi Mzotho/Mtunzi Gosa
8.4	C2.2: BOQ	Cebolenkosi Mzotho/Mtunzi Gosa
9.	Tender Closing	Lundi Landu
10.	General	Lundi Landu
	Q&A	ALL

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□ This briefing session is compulsory, bidders failing to attend the compulsory clarification meeting will be disqualified.

- □ Bidders are requested to remain for the entire duration of the briefing session as important information pertaining to the RFP will be presented and the Project Manager to lead attendees for a site visit.
- □ This session is being voice recorded and minutes of the meeting will be shared with those that attended the meeting.
- □ Bidders to ensure that T2.2-01(Returnable): Certificate of attendance of compulsory RFP briefing is signed by the Employer's Representative and is attached to the submission by closing date. Bidders MUST forward the certificate to for signing: <u>TNPATenderenquiries3@transnet.net</u>.
- □ All Clarification questions will be recorded, and the answers will be consolidated and will be uploaded onto the Transnet e-tender portal and National Treasury e-tender portal.

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□ The cut-off date for any additional clarification questions in writing will be before 16h00 on 06 March 2024.

- □ The Procurement Lead will provide written response to all additional questions received in writing from 27TH February 2024 to 06TH March 2024. Written response/s would be provided as questions are being received. On the 7 March 2024, a consolidated response of all question/s received will be re-distributed again to all those prospective bidders that attended the meeting.
- After the closing date of the RFP, a Respondent may ONLY communicate using <u>TNPATenderenguiries3@transnet.net</u> on any matter relating to this RFP. A copy of the presentation will be uploaded onto the Transnet e-tender portal and National Treasury e-tender portal.

□ The closing date for this RFP is the 14 March 2024 before *16h00 (The RFP closes at the Transnet e-Tender Submission Portal: www.transnet.net)*

BACKGROUND AND SCOPE OF WORK

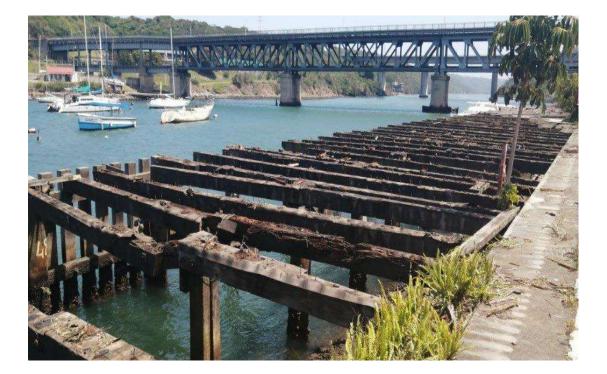
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Brief description of the goods or service required and the reason(s) for the proposed acquisition:

- The Latimer's Landing timber jetty was built in the late 1800's and was used as an industrial jetty that supported trucks and heisters. The usage of the Jetty was later changed into a public recreational area utilization, which as a public area, accommodated tourists, and residents of East London. The location of Latimer's allowed for water bound activities which includes sea and river boat cruises, eateries, and social gatherings.
- The condition of the wooden jetty has deteriorated over the years. A condition assessment of the jetty (2008) revealed that the jetty was in a dire state. This resulted in the jetty being declared unsafe in 2009. The wooden jetty was then fenced off to ensure that the public could no longer access it and at the same time the Port commenced with the technical studies required for its replacement. Due to the closure of the Jetty, the businesses that operated in the area relocated and the wooden jetty was left to dilapidate and, in some areas, collapse under its own weight.
- □ Therefore, the port has decided to reconstruct this jetty. It will be replaced with a concrete structure. this was selected due to the life of the structure which will be achieved (50 years), coupled with the lower maintenance costs throughout its life span. It was also financially viable to focus on a long-term solution rather than periodical repairs which will end up costing more than the total refurbishment.

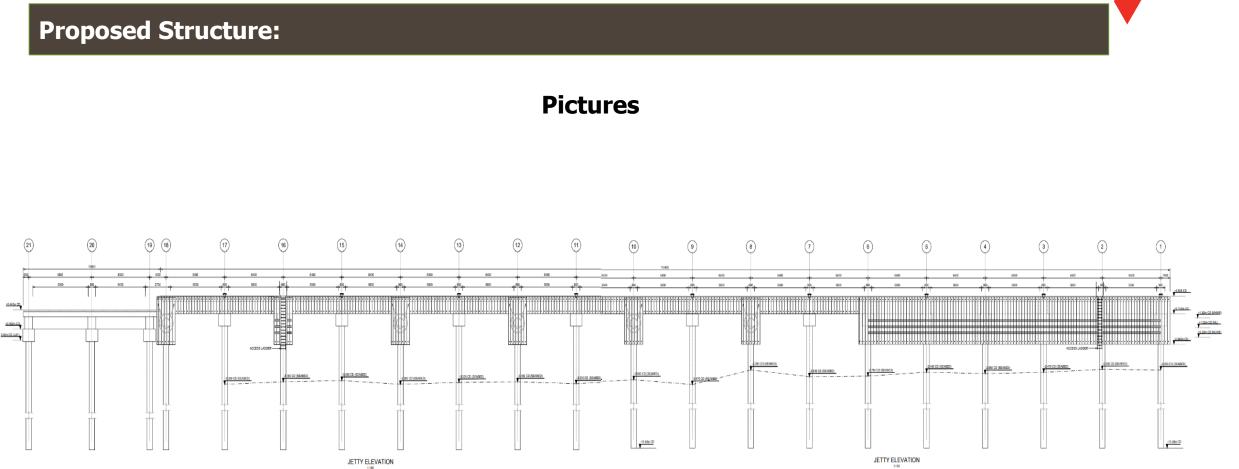
Presentation of current situation:

Pictures









BACKGROUND AND SCOPE OF WORK(Continued)-Deliverables



The key deliverables of this project will contain the following but not limited to:

- i Site establishment including securing of the construction site and access arrangements
- ii Demolishing of existing structure and removal from site
- iii Earthworks above and below a fluctuating tidal water level in benign conditions
- iv Driving of hollow steel pile offshore, providing reinforcement and casting in fill concrete into hollow sections
- V Casting of beams, pile caps and fender panels at precast yard. Transporting and placing
 - all precast elements on site
- vi Supply and installation of 10-ton Tee bollards
- vii Procuring and installation of timber planks for the structure.
- viii Casting of concrete apron within the tidal zone
- ix Supply and placing of rock revetment materials comprising of the following:
 - W50 = 70kg.
 - Removal and replacement of existing amour rock along the foreshore, where required
 - Supply and placing of Geotextile prior to placing of rock

BACKGROUND AND SCOPE OF WORK(Continued)-Deliverables



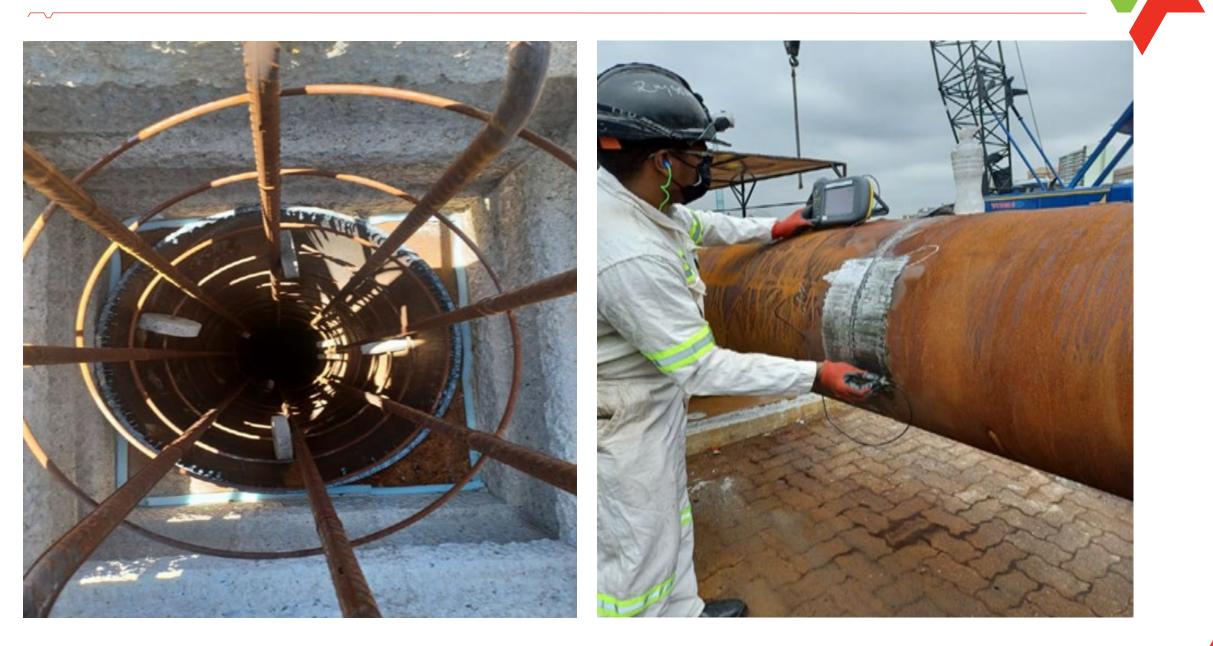
The key deliverables of this project will contain the following but not limited to:

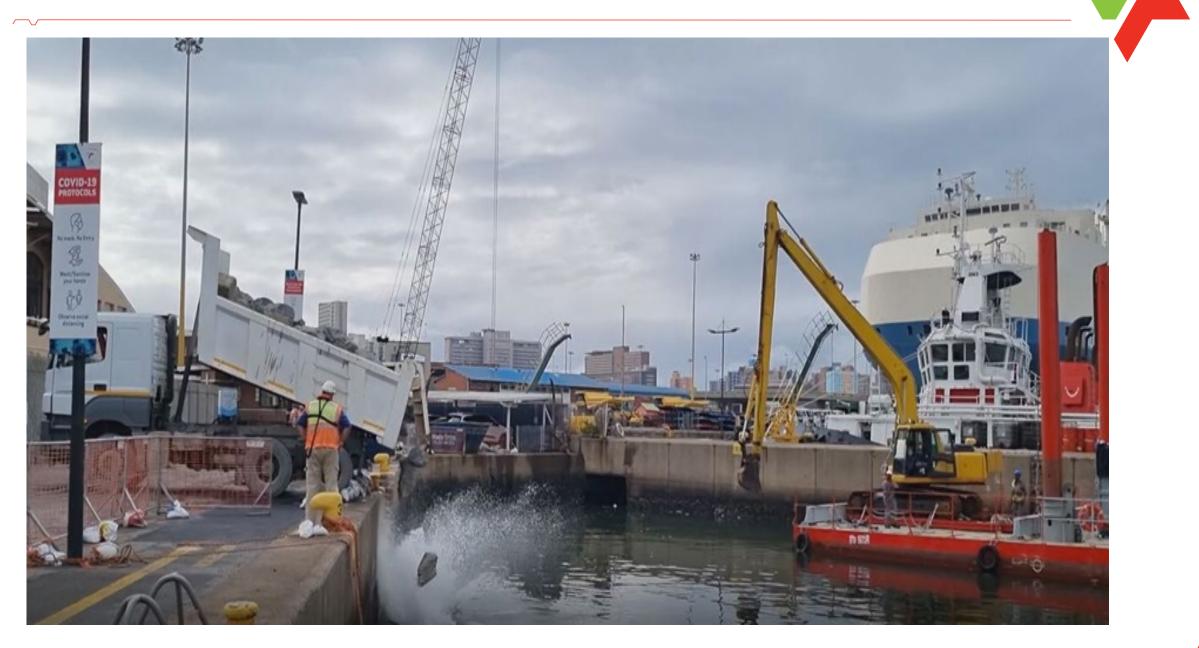
- xi Any other work arising out of or incidental to the above or required of the contractor to provide the works.
- xii The Contractor shall provide the Works in accordance with the technical, health and safety, environmental, quality, industrial relations and programming requirements as set out in the Works Information.
- xiii Modification of the low voltage panel in the existing TNPA substation.
- xiv Supply, delivery, and installation of LV cables.
- xv Supply, delivery, erection, and installation of LV kiosks for electrical power supply reticulation
- xvi Supply, delivery, and erection of 6m hinged base mast Poles.
- xvii Supply, delivery, and installation of exterior luminaires.
- xviii Commission and testing of the entire installation and hand over to the Employer.

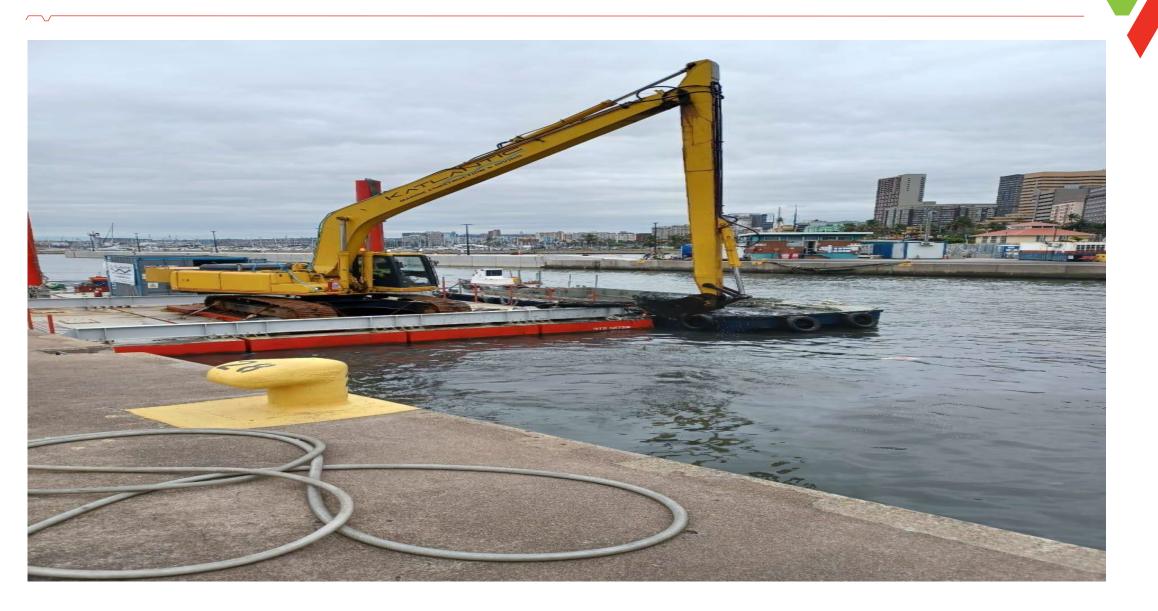
BACKGROUND AND SCOPE OF WORK(Continued)-Artistic Impression











BACKGROUND AND SCOPE OF WORK(Continued)-Deliverables

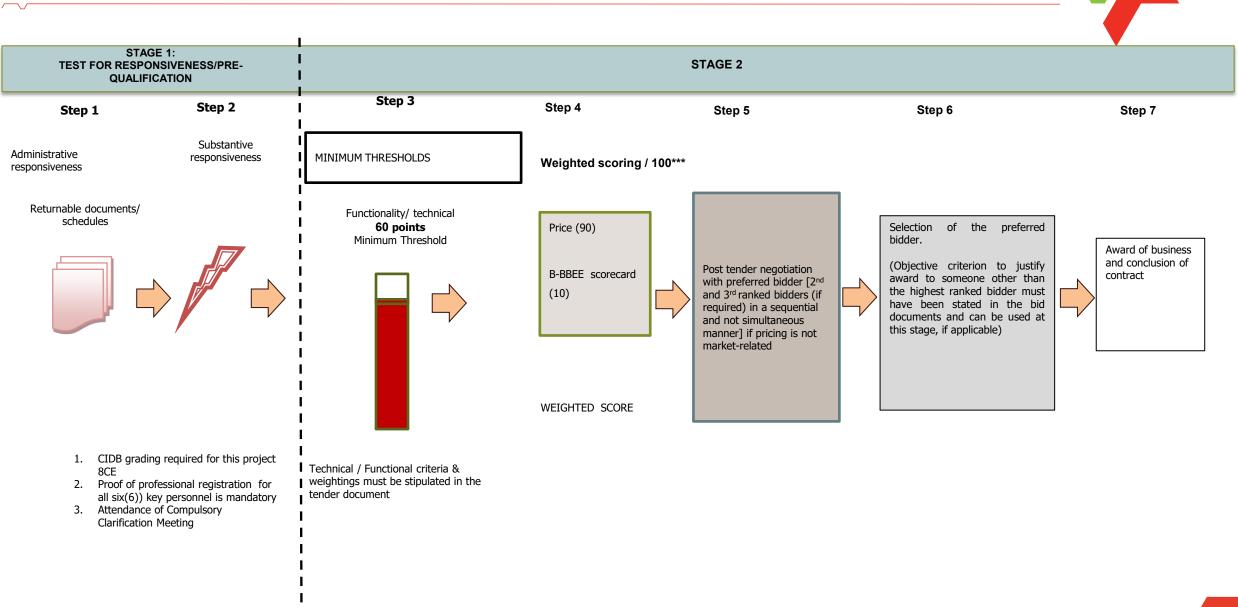


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EVALUATION METHODOLOGY

EVALUATION METHODOLOGY



EVALUATION METHODOLOGY(Continue): *Pre-Qualification*

□ Compulsory Clarification Meeting(<i>Must Attend</i>)			
 Proof of registration with CIDB at 8CE or Higher. Joint ventures are accepted Proof of professional registration of the two(2) key personnel 			
No	Professional Registration of Six Key Personnel:		
1	Construction Manager – must be registered in the category Pr.CM with the South African Council for the Project and Construction Management Professions((SACPCMP).		
2	Safety Officer -must be registered in the category CHSO with South African Council for the Project and Construction Management Professions (SACPCMP).		

- Only those tenderers who attain the minimum number of evaluation points (60) will be eligible for further evaluation, failure to meet the minimum threshold will result in the tender being disqualified and removed from further consideration.
- *Note: In the event the bidder augments or supplements his or her experience by another company's experience (to meet one or more set criteria), a signed Partnership/Joint Venture/Consortium agreement must be attached. The bidder MUST package that proof of experience accordingly for purpose of evaluation.

Qualifying Quality Criteria	Total Number of Points
Previous Experience of the company*	20
Management & CV's of Key Personnel	20
Method Statement	20
Health and Safety Requirements	10
Programme	10
Environmental Management	10
Quality Management	10
Total	100



Evaluation Schedule: Company* Previous Experience:

- 1. Excavation above and below water level *mobilization* of marine construction equipment, dredging to profile, spoiling, environmental impact control.
- 2. Scour protection placement of underwater geotextile, placing of underwater rock to profile and survey.
- 3. Piling in a marine environment Pile set up, pile driving (rock socketing piling experience preferred), reinforcing, and concreting of piles, pile welding, pile quality and tolerance control iv.
- 4. Concrete works in a marine environment casting and placement of large precast concrete elements, in-situ concrete placement, stitching concrete, boxing of ducts and manholes, quay furniture
- 5. Construction with structural timber.

FUNCTIONALITY CRITERIA(*Previous Experience of the Company*)

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Evaluation Schedule: Company* Previous Experience:

Score	Previous Experience	
Score 0	The Tenderer failed to address the question / issue. Has not submitted the required information.	
Score 20	The Tenderer's previous experience presented has no relevance to the scope of this project and did not address any of the required categories. Tenderers generally have experience in one (1) project relating to the scope of works.	
	The tenderer has limited or has provided limited evidence of previous experience.	
Score 40	The Tenderer's previous experience presented has some relevance to the project but lacks detail i.e. Description of previous projects, value and references. Tenderers generally have experience in two (2) or three (3) projects relating to scope of <i>works</i> .	
	The tenderer lacks convincing evidence of knowledge of previous experience, specific to the works.	
Score 60	The Tenderer's previous experience presented demonstrates sufficient knowledge and experience to successfully execute this project scope. Tenderers generally have experience in four (4) projects relating to the scope of works.	
	The tenderer has reasonable and relevant previous experience to the requirements of the <i>works</i> .	
Score 80	The Tenderer's previous experience presented demonstrates a real understanding and substantial evidence of the ability meet the stated project requirements. Tenderers generally have experience in five (5) projects relating to the scope of works.	
	The tenderer has extensive previous experience in relation to the <i>works</i> .	
Score 100	The Tenderer's previous experience presented demonstrates real confidence extensive understanding in all the categories as required. Tenderers generally have experience in six (6) or more projects relating to the scope of works.	
	The tenderer has comprehensive previous experience in projects of a similar nature.	

Key Person Role	Qualification and Experience:	
1x Project Manager	Project Manager must have 7 years of experience in the Civil/Building	
	Construction Projects. The Project/Contracts Manager must have experience	
	working with the NEC 3 Engineering and Construction Contract	
1x Construction Manager	Construction Manager should at least have a BSc/B-Tech in Built Environment,	
	Professional registration with South African Council for the Project and	
	Construction Management Professions (SACPCMP) and 10 years of experience	
	in the marine structures and marine civil works unless the incumbent can	
	demonstrate that he/she has developed the necessary competencies.	
1x Engineer	Project Planner should at least have a qualification in the Built Environment or	
	Engineering field, and 5 years' experience in project planning and scheduling	
	in one of the built environment disciplines. In addition, experience working	
	with the NEC3 Engineering and Construction Contract Option chosen for this	
	contract, is a requirement.	

1x Project Planner	Project Planner should at least have a qualification in the Built	
	Environment or Engineering field, and 5 years' experience in project	
	planning and scheduling in one of the built environment disciplines. In	
	addition, experience working with the NEC3 Engineering and Construction	
	Contract Option chosen for this contract, is a requirement.	
1 x Site Foreman	The foreman should have at least 10 years of experience in piling, Civil	
	Engineering projects, preferably the construction of marine structures and	
	marine civil works. NQF level 5 or higher in-Built Environment and	
	Employment Letter/ Letter of Intent has been submitted.	
1 x Document Controller	Document controller should have 5 years of experience working in	
	marine/civil construction and experience working with the NEC3	
	Engineering and Construction Contract.	

FUNCTIONALITY CRITERIA(Method Statement)

Total Points 20	Demolition, excavation, and profiling	Scour Protection	Piling	Concrete Works	Timber cladding and quay furniture
Score 0	The tenderer has submitted no information or inadequate information to determine a score specific to the above listed project elements.				
Score 20	The Tenderer's method statement submitted addresses one (1) or two (2) listed elements of the scope of work.				
Score 40	The Tenderer's method statement submitted addresses three (3) or four (4) listed elements of the scope of work.				
Score 60	The Tenderer's method statement submitted addresses all five (5) of the required listed elements of the scope of work.				
Score 80	The Tenderer's method statement submitted addresses all (5) listed elements of the scope of work. The methodology is flexible to accommodate changes that may occur during execution. The methodology/approach to manage activities is specifically tailored to the critical characteristics of the project.				
Score 100	The Tenderer's method statement submitted addresses all (5) listed elements of the scope of work. The important issues are approached in an innovative and efficient way, indicating that the tenderer has outstanding knowledge of state-of-the-art approaches. The methodology approach details ways to improve the project outcomes and the quality of the outputs.				

Health and Safety Requirements

- •Please take note of the following extracts:
- •All legal requirements, by-laws, HS policies, procedures, processes to be adhered to but not limited to:
- •CHSM to be registered and in good standing with SACPCMP.
- •CM to be registered and in good standing with SACPCMP.
- •In addition to required PPE, only long sleeve shirts/overalls and long pants to be worn.

•Permits required – Contractor's cost (hot work permits).

•Proof of his registration and good standing with the Compensation Commissioner in terms of the Act and submit with his tender.

- •Valid medicals, inclusive of a drug test
- •Transportation vehicles to be compliant



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FUNCTIONALITY CRITERIA(Health and Safety Requirements)



Points	3	2	4	1
Points (10)	3 Valid ISO 45001 certificate with the following: • Project Health and Safety Plan • Health and Safety Policy • Emergency Procedure • Incident Management Procedure • Letter of Good Standing		 Submit CV, qualifications and valid proof of registration with SACPCMP for: Health and Safety Manager Minimum B-Tech (NQF 7) in Safety 	1 Evidence that the Principa Contractor have made adequate provisions for the cos of Health & Safety "Activity Schedule": CR 3(5) (b)(iii) read
		 reference to: Site establishment Working from a barge Piling works Concrete works Deck work Electrical work 	Management/Environmen	with CR 5(1)(g

FUNCTIONALITY CRITERIA(ENVIRONMENTAL MANAGEMENT Requirements)

The Tenderer must review the following documents attached as **Annexures to the Scope of Works f**or context to meet the environmental requirements, namely: Transnet Governance Framework which comprises of the following:

- Contractor Environmental and Sustainability Specification Guideline: TRN-IMS-GRP- 014.4
- Standard Operating Procedure Construction Environmental Management (009-TCCCLO- SUS-11386)
- 1. The tenderer must provide evidence of how their **Environmental Management Plan** will ensure conformance to the environmental requirements.
- 2. The tenderer must provide an **environmental policy signed by Top Management**.
- Provide the CV for the Environmental Officer that includes a qualification in Natural Science and three (3) years of relevant experience. The CV should depict the roles, and responsibilities within the Environmental Management discipline.
- 4. The tenderer must provide a list of **projects where environmental duties of a similar nature** have been executed including a brief description of such duties together with client reference contact details.

By signing this Tender Schedule, the tenderer confirms that they will comply with the above requirements and in particular Transnet policy statements and environmental specifications.

	Environmental Management Plan (EMP)	Environmental policy	Organogram - CV and Previous Experience (Qualifications)	Organogram - CV and Previous Experience (Years of Experience)	List of projects where environmental duties of a similar nature
Points (10)	2	1	3	2	2

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FUNCTIONALITY CRITERIA(Programme)

- 1) A level 3 schedule aligned to the works information.
- 2) Programme software: Primavera P6 or MS Project (pdf copy is acceptable) detailed programme as per the works information.
- 3) Project Timeline: The Tenderer to demonstrate capability to meet the required timeframe of 24 months, aligning with the Scope of Works.
- 4) Key Milestones: The Tenderer to clearly indicate the key milestones for all activities e.g., Project start date, Site Access date, Completion date, material delivery date, employer documents review & approval date.
- 5) Columns Required: The columns that should reflect per activity the date requirements include the Start date, Finish date, Duration, Float (Tenderer must indicate where exactly their project float resides), Predecessors, Successors and Calendar.
- 6) Critical Path: Clearly show the sequencing of all deliverables/activities. All activities should be linked with no openend activities, critical path method to be used, and critical path clearly visible.
- 7) Project Activities: The Tenderer to list all activities involved to complete the works, including but not limited to SHERQ submissions, Time Risk Allowance for Employer's review and approval activities, Time risk allowance (TRA) for e.g. allowance for inclement weather conditions, Engineering activities, construction and project close out activities.
- 8) Basis of Schedule: Schedule Narrative that explains schedule development, resources utilized / loaded (personnel, Plant and Equipment) in the schedule to determine the production rates, schedule risks, project calendar, project exclusions, assumptions.

FUNCTIONALITY CRITERIA(Quality Management)

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Due consideration must be given to the deliverables required to execute and complete the contract as per the:

- TNPA-QUAL-REQ-014.1 General Quality Requirements for Contractors and Suppliers (Annexure to the scope of works) and
- ISO 9001:2015 Quality Management System (QMS) requirements and should include:
- 1. Quality Manual that is aligned to ISO 9001:2015 QMS requirements
- **2. Project Quality Plan** (PQP) for the contract shall cover project scope and be aligned to TNPA-QUAL-REQ-014.1 General Quality Requirements for Contractors and Suppliers.
- 3. CV of Quality Officer supplemented by;
 - **Qualification:** Quality diploma / Technical diploma and ISO 9001:2015 Quality Management System training certificates (Implementation of QMS and Internal Auditing).

Experience: The Quality Officer MUST have a minimum of 3 years' quality experience in Civil Engineering Construction projects.

- **4. Quality Control Plan** shall be in line with the scope of works detailing the Engineering works:
 - Civil works
 - Structural works
 - Electrical works

All QCPs should clearly identify all inspection, test, verification requirements to meet contractual obligations, specification and drawings as required by the project scope.

FUNCTIONALITY CRITERIA(Quality Expectations)



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The allocation of points for each quality deliverable will per the following point breakdown structure:

T2.2-10 Quality Management	Quality Manual aligned to ISO 9001:2015	2
	Project Quality Plan for the contract	2
	CV of Quality Officer: Experience	2
	CV of Quality Officer: Education	2
	Quality Control Plan	2



□ Chosen methods: Functionality, Price and Preference

□ The value of this bid is estimated to exceed R50 million and therefore the 90/10 preference point system shall be applicable.

□ Preference points for this bid shall be awarded for:

- Price; and
- B-BBEE Status Level of Contribution 1 or 2.

□ The Finance and team shall conduct financial and price evaluation to check the following:

- Financial stability of the bidder
- If the bid price is market related or falls within the budget
- The pricing activities to be checked for any discrepancies and/or arithmetical errors.



SUPPLIER DEVELOPMENT

SUPPLIER ANALYSIS/SUPPLIER DEVELOPMENT(Continued)



- The following preference point systems will be applicable to this bid:
- The 90/10 system for requirements with a rand value above R50 000 000 (all applicable taxes included); and
- The following specific goals will apply for this transaction.

Specific Goals	Number of Points (90/10)
B-BBEE Status Level of Contributor 1 or 2	2
The promotion of supplier development through sub-contracting or JV for a minimum of 30% of the value of a contract to EMEs and/or QSEs who are 51% black-owned	3
The promotion of enterprises located in the Eastern Cape Province for work to be done or services to be rendered in that province.	5

SUPPLIER ANALYSIS/SUPPLIER DEVELOPMENT(Continued)

Specific Goals	Acceptable Evidence	
B-BBEE Status Level of Contributor 1 or 2	B-BBEE Certificate / Sworn- Affidavit / B-BBEE CIPC Certificate (in case of JV, a consolidated scorecard will be accepted) as per DTIC guideline	
The promotion of supplier development through sub-contracting or JV for a minimum of 30% of the value of a contract to EMEs and/or QSEs who are 51% black-owned	 Sub-contracting agreements Subcontractors CIPC – B-BBEE Certificate / Sworn- Affidavit / B-BBEE Certificate as per DTIC guideline. Declaration / Joint Venture Agreement (in case of JV, a consolidated scorecard will be accepted) 	
The promotion of enterprises located in the Eastern Cape Province for work to be done or services to be rendered in that province.	 CIPC registration documents B-BBEE Certificate / Sworn Affidavit / CIPC B-BBEE Certificate as per DTIC guidelines Proof of registered address of the entity (e.g., 	
	Municipality or Eskom Letter, Levy Statement, etc)	

****Failure on the part of a bidder to submit proof of evidence for any of the specific goals together with the bid will be interpreted to mean that preference points are not claimed leading to awarding zero points to bidder.

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Key Pointers determining the validity of a Sworn Affidavit

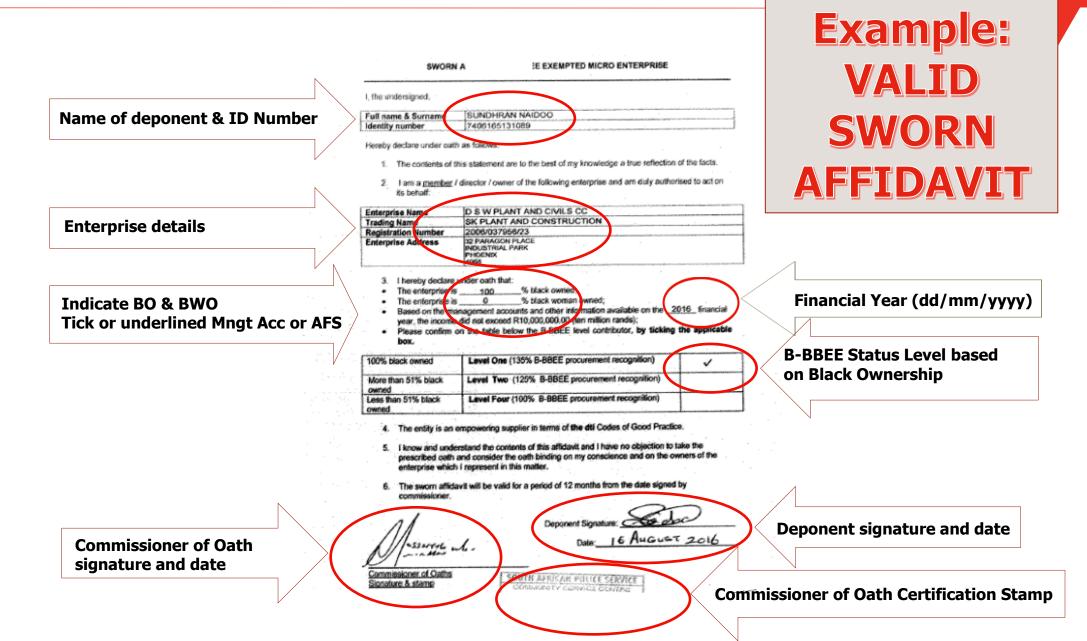
- Name/s of deponent as they appear in the identity document and the identity number.
- Designation of the deponent as either the director, owner or member must be indicated in order to know that person is duly authorized to depose of an affidavit.
- Name of enterprise as per enterprise registration documents issued by the CIPC, where applicable, and enterprise business address.
- Percentage of black ownership, black female ownership and designated group.
- Indicate total revenue for the year under review and whether it is based on audited financial statements or management account.
- Financial year end as per the enterprise's registration documents, which was used to determine the total revenue.
- B-BBEE Status level. An enterprise can only have one status level.
- Empowering supplier status must be indicated. For QSEs, the deponent must select the basis for the empowering supplier status.
- Date deponent signed and date of Commissioner of Oath must be the same.
- Commissioner of Oath cannot be an employee or ex officio of the enterprise because, a person cannot by law, commission a sworn affidavit in which they have an interest.

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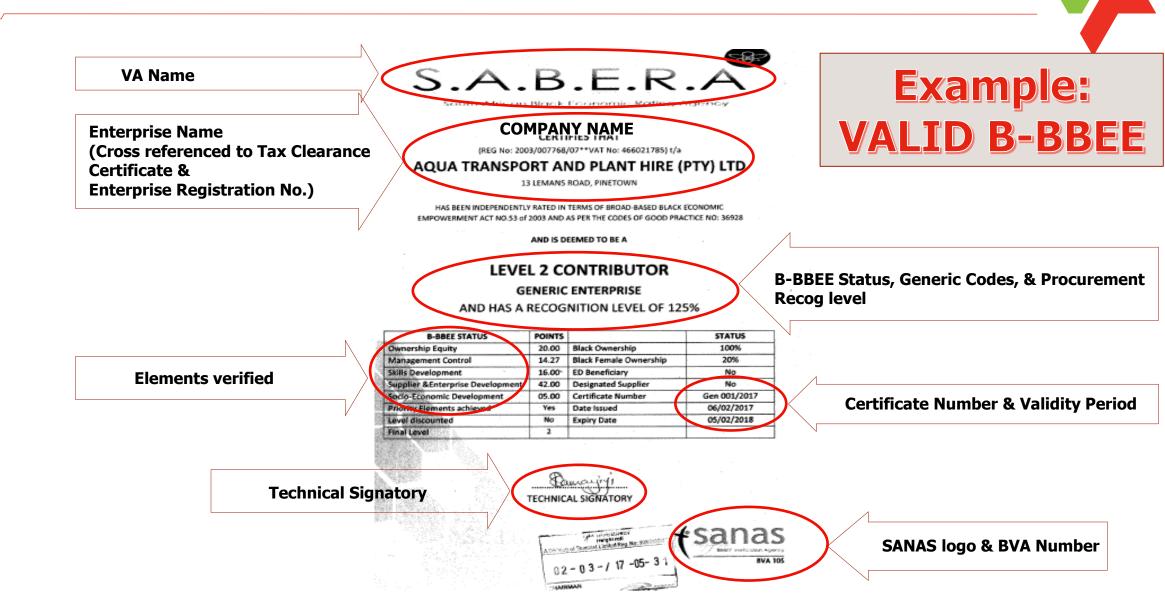
- Valid B-BBEE certificate from SANAS accredited verification agency, CIPC B-BBEE certificate or BBBEE sworn affidavit complying with the following requirements.
- In case of Joint Ventures, a Venture Agreement SANAS approved B-BBEE certificate must be submitted. The individual company sworn Affidavits/certificates will not be considered for JV's.
- Letters from the verification agency stating that the bidder is on the process of being verified will not be acceptable.
- The B-BBEE certificate/affidavit must be submitted on the date and time of closing of tender.

VALID B-BBEE SWORN AFFIDAVIT



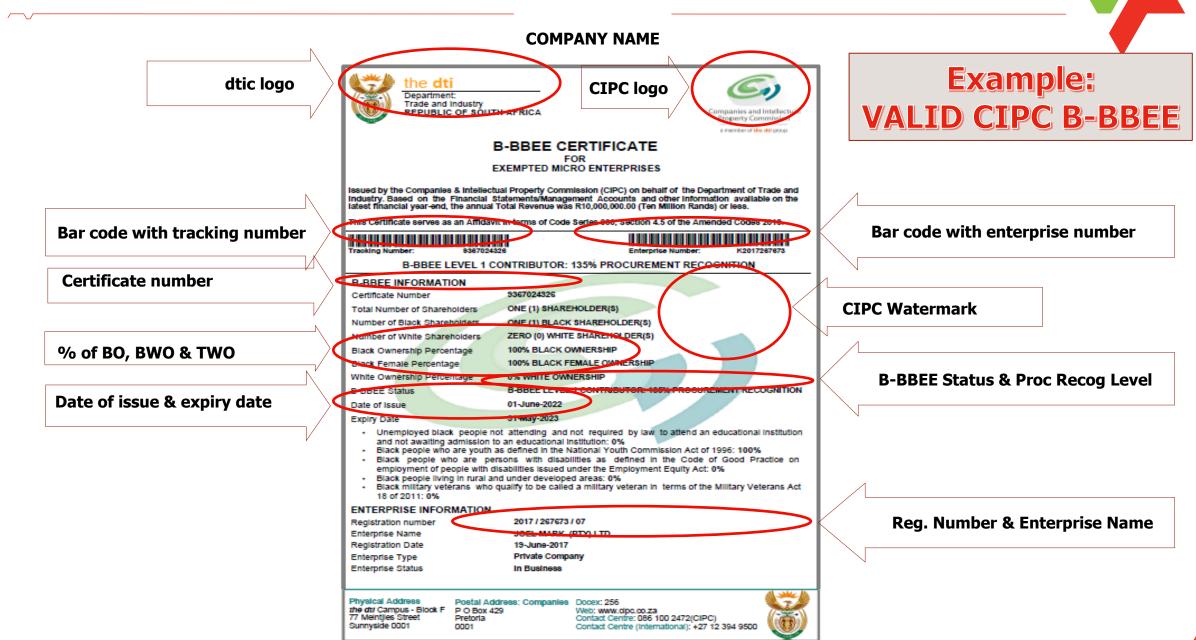
VALID B-BBEE CERTIFICTE

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VALID B-BBEE CERTIFICATE







TENDER DATA AND RETURNABLES

TENDA DATA AND RETURNABLES

- T2.2-01 As per Compulsory attendance of Clarification meeting: **Eligibility Criteria Schedule** Certificate of attendance at Compulsory Tender Clarification Meeting
- T2.2.02 Construction Industry Development Board: **Eligibility Criteria Schedule Valid** CIDB Registration or Application
- T2.2-03 Technival Pre-Qualification Professional Registration
- T2.2-04 **Evaluation Schedule:** Experience of Key Personnel
- T2.2-05 **Evaluation Schedule:** Tenderer's(Company-Previous Experience)
- T2.2-06 Evaluation Schedule: Method Statement
- T2.2-07 Evaluation Schedule: Programme
- T2.2-08 **Evaluation Schedule:** Health and Safety Management
- T2.2-09 **Evaluation Schedule:** Environmental Management
- T2.2-10 **Evaluation Schedule:** Quality Management
- T2.2-11 Authority to submit tender
- T2.2-12 Record of addenda to tender documents



TENDA DATA AND RETURNABLES

- T2.2-13 Letter of Good Standing for Occupational Injuries and Diseases Act (COIDA)
- T2.2-14 Risk Elements
- T2.2-15 Availability of equipment and other resources
- T2.2-16 Schedule of proposed Subcontractors
- T2.2-17 Site Establishment requirements
- T2.2-18 Capacity and capability to meet delivery schedule
- T2.2-19 CIDB SFU ANNEX G: Compulsory Enterprise Questionnaire
- T2.2-20 Non-Disclosure Agreement
- T2.2-21 RFP Declaration Form
- T2.2-22 RFP Breach of Law
- T2.2-23 Certificate of Acquaintance with Tender Document
- T2.2-24 Service Provider Integrity Pact
- T2.2-25 Supplier Code of Conduct
- T2.2-26 Certified copy of signed joint venture agreement (where applicable)
- T2.2-27 DPIP or FPPO
- T2.2-28 Insurance provided by the Contractor
- T2.2-29 Form of Intent to provide a Performance Guarantee
- T2.2-30 Forecast Rate of Invoicing
- T2.2-31 Three (3) years latest audited financial statements





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T2.2-32 POPIA

- T2.2-33 B-BBEE Certificate or Sworn Affidavit or CIPC B-BBEE Certificate or Consolidated B-BBEE scorecard in case of JV, will be accepted as per DTIC guidelines.
- T2.2-34 For promotion of enterprises located in a specific province (Eastern Cape) for work to be done or services to be rendered in that province they must submit
- T2.2-35 The promotion of supplier development through subcontracting a minimum of 30% of the value of portions of the contract to /with EMEs and/or QSEs 51% owned by black people, youth, women or disabled people
- T2.2-36 Supplier Declaration Form T2.2-37 Foreign Exchange Requirements

C1.1 Offer portion of Form of Offer & Acceptance

C1.2 Contract Data

C1.3 Forms of Securities

C2.2 Activity Schedule

PRICING INSTRUCTION(OPTION A):

ACTIVITY SCHEDULE

PRICING INSTRUCTION (OPTION A): ACTIVITY SCHEDULE



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BOQ

(Page 159-174: BOQ to be discussed at the meeting in detail.)

END OF PRESENTATION

QUESTIONS AND ANSWERS SESSION:



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THANK YOU ALL; LET'S ALL GO FOR SITE INSPECTION



